

November 12, 2024

Company name: MELCO HOLDINGS INC.  
Name of representative: Hiroyuki Maki, President and CEO  
(Securities code: 6676)  
Inquiries: Hideto Fukaya, General Manager,  
CEO's Office  
(Telephone: +81-3-4213-1122)

**(Addition) Partial Addition to “Notice Concerning the Absorption-type Merger of a Wholly Owned Subsidiary (Simplified and Short-form Merger), Change of the Company Trade Name, and Partial Amendment to the Articles of Incorporation” Associated with the Introduction of Executive Officer System**

Regarding the partial amendment to the Articles of Incorporation in “Notice Concerning the Absorption-type Merger of a Wholly Owned Subsidiary (Simplified and Short-form Merger), Change of the Company Trade Name, and Partial Amendment to the Articles of Incorporation” announced on October 11, 2024, MELCO HOLDINGS INC. (the “Company”) hereby announces that the Company shall add provisions related to the introduction of an executive officer system. The location of the addition is indicated by shaded text.

1. Reason for the Addition

Concerning the partial amendment to the Articles of Incorporation scheduled to be submitted for approval at the Company’s extraordinary general meeting of shareholders scheduled to be held on December 18, 2024 in conjunction with the carrying out of an absorption-type merger of the Company’s wholly owned subsidiary Buffalo Inc. (the “Absorption-type Merger”), the Company resolved at the Board of Directors meeting held today to add provisions relating to executive officers to clarify the method of appointing executive officers and their roles, etc. in relation to the introduction of the executive officer system.

The purpose of introducing the executive officer system is to use the opportunity of the Absorption-type Merger to promote the separation of management decision-making and supervisory functions from business execution functions and allow for more flexible and swift execution of business operations. To do this, the Company plans to adopt a model based on the delegation of duties.

2. Location of the Addition

“3. Change of Trade Name and Amendment to Articles of Incorporation”

[Before the addition]

(1) Reason for the Change of Trade Name and Amendment to Articles of Incorporation

As a result of the Absorption-type Merger, the Company will transition from a pure holding company to a business holding company, and will accordingly carry out the Change of Trade Name and the Amendment to Articles of Incorporation for the change in the Purpose.

(2) New trade name subsequent to the Change of Trade Name  
BUFFALO INC.

(3) Details of amendments of Articles of Incorporation  
(Underlined portions represent amendments)

Current Articles of Incorporation	Proposed Amendments
<p style="text-align: center;">Chapter I General Provisions</p> <p>(Trade Name)</p> <p>Article 1</p> <p>The name of the Company shall be “<u>MELCO HOLDINGS Kabushiki Kaisha</u>” and in English it shall be “<u>MELCO HOLDINGS INC.</u>”</p>	<p style="text-align: center;">Chapter I General Provisions</p> <p>(Trade Name)</p> <p>Article 1</p> <p>The name of the Company shall be “<u>Kabushiki Kaisha BUFFALO</u>” and in English it shall be “<u>BUFFALO INC.</u>”</p>
<p>(Purpose)</p> <p>Article 2</p> <p>The purpose of the Company shall be to engage in the following business activities:</p> <p>1. <u>Ownership of shares or interests in companies (including foreign companies), associations (including those equivalent to associations in foreign countries), and other similar entities that engage in the following businesses, thereby controlling and managing their business activities</u></p> <p>(1) <u>Development, manufacture, sales of digital home appliances and PC peripherals, and provision of related services</u></p> <p>(2) <u>Investment management business, investment advisory and agency business, and financial product brokerage business</u></p> <p>(3) <u>Manufacture and sales of food products</u></p> <p>(4) <u>Any and all other businesses incidental or related to any of the foregoing items</u></p>	<p>(Purpose)</p> <p>Article 2</p> <p>The purpose of the Company shall be to engage in the following business activities:</p> <p>1. <u>Development, manufacture, sales, import and export, rental and leasing of electrical finished goods, computers, peripherals, residential equipment, and miscellaneous goods, as well as provision of related services including operational support, planning and creation of industrial design, and consulting for project planning, etc.</u></p> <p style="text-align: right;">(Deleted)</p> <p style="text-align: right;">(Deleted)</p> <p style="text-align: right;">(Deleted)</p> <p style="text-align: right;">(Deleted)</p>
<p style="text-align: center;">(Newly established)</p> <p style="text-align: center;">(Newly established)</p> <p style="text-align: center;">(Newly established)</p> <p style="text-align: center;">(Newly established)</p>	<p>2. <u>Development, sales, import and export, maintenance of software, and provision of related services including leasing and consulting</u></p> <p>3. <u>Advertising and promotion, advertising agency, and advertising media purchase and sales, planning and implementation of events, publishing business and consulting services related to publishing</u></p> <p>4. <u>Telecommunications, information processing, information provision services, market research, market analysis and advertising research, as well as various information collection businesses and consulting services</u></p> <p>5. <u>Computer data protection and recovery services, online computer data maintenance and storage services, as well as support and consulting services related to personal data protection</u></p>

Current Articles of Incorporation	Proposed Amendments
(Newly established)	<u>6. Telecommunications business, telecommunications installation business, electrical installation business, and machinery and equipment installation business, as well as provision and intermediation of investigation, installation, maintenance, initial setup services for telecommunications equipment, household electric products, and commercial electric products</u>
(Newly established)	<u>7. Mail order business, fulfillment business, and warehousing business</u>
(Newly established)	<u>8. Secondhand goods purchase and sales business</u>
(Newly established)	<u>9. Worker dispatch business</u>
(Newly established)	<u>10. Pipe installation business</u>
(Newly established)	<u>11. Non-life insurance agency business as well as low-cost, short-term insurance agency business</u>
(Newly established)	<u>12. Ownership of shares or interests in companies (including foreign companies), associations (including those equivalent to associations in foreign countries), and other similar entities that engage in the businesses set forth in item 1 through item 11, thereby controlling and managing their business activities</u>
<u>2. Management guidance and management services outsourcing of accounting, human resources, etc. with respect to companies, etc. of the preceding paragraph</u>	<u>13. Management guidance and management services outsourcing of accounting, human resources, etc. with respect to companies, etc. of the preceding item</u>
<u>3. Acquisition, lending as well as purchase and sales of patent rights, trademark rights, utility model rights, design rights, and copyrights</u>	<u>14. Acquisition, lending, purchase and sales, and licensing of patent rights, trademark rights, utility model rights, design rights, and copyrights</u>
<u>4. Real estate lease and purchase and sales, as well as brokerage</u>	<u>15. Real estate lease, purchase and sales, brokerage, and management services</u>
<u>5. Money lending, agency thereof, and intermediary in lending and borrowing, as well as guarantee</u>	<u>16. Money lending, agency thereof, and intermediary in lending and borrowing, as well as guarantee</u>
<u>6. Any and all other businesses incidental or related to any of the foregoing items</u>	<u>17. Any and all other businesses incidental or related to any of the foregoing items</u>

[After the addition]

- (1) Reason for the Change of Trade Name and Amendment to Articles of Incorporation  
As a result of the Absorption-type Merger, the Company will transition from a pure holding company to a business holding company, and will accordingly carry out the Change of Trade Name and the Amendment to Articles of Incorporation for the change in the purpose and the introduction of an executive officer system.
- (2) New trade name subsequent to the Change of Trade Name  
BUFFALO INC.

(3) Details of amendments of Articles of Incorporation  
(Underlined portions represent amendments)

Current Articles of Incorporation	Proposed Amendments
<p style="text-align: center;">Chapter I General Provisions</p> <p>(Trade Name) Article 1 The name of the Company shall be “<u>MELCO HOLDINGS Kabushiki Kaisha</u>” and in English it shall be “<u>MELCO HOLDINGS INC.</u>”</p> <p>(Purpose) Article 2 The purpose of the Company shall be to engage in the following business activities:</p> <p>1. <u>Ownership of shares or interests in companies (including foreign companies), associations (including those equivalent to associations in foreign countries), and other similar entities that engage in the following businesses, thereby controlling and managing their business activities</u></p> <p>(1) <u>Development, manufacture, sales of digital home appliances and PC peripherals, and provision of related services</u></p> <p>(2) <u>Investment management business, investment advisory and agency business, and financial product brokerage business</u></p> <p>(3) <u>Manufacture and sales of food products</u></p> <p>(4) <u>Any and all other businesses incidental or related to any of the foregoing items</u></p> <p style="text-align: right;">(Newly established)</p> <p style="text-align: right;">(Newly established)</p> <p style="text-align: right;">(Newly established)</p> <p style="text-align: right;">(Newly established)</p>	<p style="text-align: center;">Chapter I General Provisions</p> <p>(Trade Name) Article 1 The name of the Company shall be “<u>Kabushiki Kaisha BUFFALO</u>” and in English it shall be “<u>BUFFALO INC.</u>”</p> <p>(Purpose) Article 2 The purpose of the Company shall be to engage in the following business activities:</p> <p>1. <u>Development, manufacture, sales, import and export, rental and leasing of electrical finished goods, computers, peripherals, residential equipment, and miscellaneous goods, as well as provision of related services including operational support, planning and creation of industrial design, and consulting for project planning, etc.</u></p> <p style="text-align: right;">(Deleted)</p> <p style="text-align: right;">(Deleted)</p> <p style="text-align: right;">(Deleted)</p> <p style="text-align: right;">(Deleted)</p> <p>2. <u>Development, sales, import and export, maintenance of software, and provision of related services including leasing and consulting</u></p> <p>3. <u>Advertising and promotion, advertising agency, and advertising media purchase and sales, planning and implementation of events, publishing business and consulting services related to publishing</u></p> <p>4. <u>Telecommunications, information processing, information provision services, market research, market analysis and advertising research, as well as various information collection businesses and consulting services</u></p> <p>5. <u>Computer data protection and recovery services, online computer data maintenance and storage services, as well as support and consulting services related to personal data protection</u></p>

Current Articles of Incorporation	Proposed Amendments
(Newly established)	6. <u>Telecommunications business, telecommunications installation business, electrical installation business, and machinery and equipment installation business, as well as provision and intermediation of investigation, installation, maintenance, initial setup services for telecommunications equipment, household electric products, and commercial electric products</u>
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(Newly established)	9. <u>Worker dispatch business</u>
(Newly established)	10. <u>Pipe installation business</u>
(Newly established)	11. <u>Non-life insurance agency business as well as low-cost, short-term insurance agency business</u>
(Newly established)	12. <u>Ownership of shares or interests in companies (including foreign companies), associations (including those equivalent to associations in foreign countries), and other similar entities that engage in the businesses set forth in the preceding items, thereby controlling and managing their business activities</u>
2. Management guidance and management services outsourcing of accounting, human resources, etc. with respect to companies, etc. of the preceding <u>paragraph</u>	13. Management guidance and management services outsourcing of accounting, human resources, etc. with respect to companies, etc. of the preceding <u>item</u>
3. Acquisition, lending <u>as well as</u> purchase and sales of patent rights, trademark rights, utility model rights, design rights, and copyrights	14. Acquisition, lending, purchase and sales, <u>and licensing</u> of patent rights, trademark rights, utility model rights, design rights, and copyrights
4. Real estate lease <u>and</u> purchase and sales, <u>as well as</u> brokerage	15. Real estate lease, purchase and sales, <u>brokerage, and management services</u>
5. Money lending, agency thereof, and intermediary in lending and borrowing, as well as guarantee	16. Money lending, agency thereof, and intermediary in lending and borrowing, as well as guarantee
6. Any and all other businesses incidental or related to any of the foregoing items	17. Any and all other businesses incidental or related to any of the foregoing items
Article 3 to Article 5 (Provisions omitted)	Article 3 to Article 5 (Unchanged)

Current Articles of Incorporation	Proposed Amendments
<p style="text-align: center;">Chapter II Shares</p>	<p style="text-align: center;">Chapter II Shares</p>
<p>Article 6 to Article 11 (Provisions omitted)</p>	<p>Article 6 to Article 11 (Unchanged)</p>
<p style="text-align: center;">Chapter III General Meeting of Shareholders</p>	<p style="text-align: center;">Chapter III General Meeting of Shareholders</p>
<p>Article 12 to Article 17 (Provisions omitted)</p>	<p>Article 12 to Article 17 (Unchanged)</p>
<p style="text-align: center;">Chapter IV Directors <u>and</u> the Board of Directors</p>	<p style="text-align: center;">Chapter IV Directors, the Board of Directors <u>and Executive Officers</u></p>
<p>Article 18 to Article 22 (Provisions omitted)</p>	<p>Article 18 to Article 22 (Unchanged)</p>
<p style="text-align: center;">(Newly established)</p>	<p><u>(Executive Officers)</u></p>
<p></p>	<p><u>Article 23</u></p>
<p></p>	<p><u>(1) The Board of Directors may, by its resolution,</u></p>
<p></p>	<p><u>appoint Executive Officers and assign the execution</u></p>
<p></p>	<p><u>of a portion of operations to them.</u></p>
<p></p>	<p><u>(2) The Board of Directors may, by its resolution,</u></p>
<p></p>	<p><u>appoint Executive Officers with special titles.</u></p>
<p>Article <u>23</u> to Article <u>30</u> (Provisions omitted)</p>	<p>Article <u>24</u> to Article <u>31</u> (Unchanged)</p>
<p style="text-align: center;">Chapter V Audit and Supervisory Committee</p>	<p style="text-align: center;">Chapter V Audit and Supervisory Committee</p>
<p>Article <u>31</u> to Article <u>33</u> (Provisions omitted)</p>	<p>Article <u>32</u> to Article <u>34</u> (Unchanged)</p>
<p style="text-align: center;">Chapter VI Calculation</p>	<p style="text-align: center;">Chapter VI Calculation</p>
<p>Article <u>34</u> to Article <u>37</u> (Provisions omitted)</p>	<p>Article <u>35</u> to Article <u>38</u> (Unchanged)</p>
<p>(Supplementary Provisions) (Provisions omitted)</p>	<p>(Supplementary Provisions) (Unchanged)</p>

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