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June 28, 2024

Company name: MELCO HOLDINGS INC.
 Name of representative: Hiroyuki Maki, President and CEO
 (Securities code: 6676)
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 CEO's Office
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Matters Concerning Controlling Shareholder, Etc.

1. Trade name, etc. of parent company, controlling shareholder (excluding parent company), other affiliated company or parent company of other affiliated company

Name	Attribute	Ratio of voting rights held (%)			Financial instruments exchange, etc. on which the issued shares are listed
		Voting rights directly held	Voting rights subject to aggregation	Total	
MELCO Group Inc.	Parent company	46.41	13.55	59.97	None

(As of March 31, 2024)

* On July 1, 2023, the company name of Makis Co., Ltd. was changed to MELCO Group Inc.

2. Positioning in the corporate group centering on the parent company, etc. and the relationships with the parent company, etc.

Among the ten Directors of MELCO HOLDINGS INC. (the "Company"), two Directors concurrently serve as Director of the parent company. However, the Company's Board of Directors, the body by which important matters are discussed and determined, conducts its activities using the Company's own managerial judgment. Moreover, as the degree of dependence on the corporate group of the parent company, etc. in the business transactions of the Company is low, the Company believes that, in terms of operation of business, a certain degree of independence from the Company's parent company is assured.

(Status of concurrent position of officers)

Position	Name	Position at the controlling shareholder, etc. or its group company	Reasons for appointment
President and CEO	Hiroyuki Maki	Representative Director	As he serves concurrently as President of a core operating company, Buffalo Inc., implementing management while demonstrating his own actions, the Company has judged that his management skills are indispensable to the Group.
Director	Iwao Tsusaka	Director	As he has been conducting business as an independent certified public accountant for many years and has abundant experience and expertise, the Company expects that he will actively contribute to management from perspectives of accounting and taxes in particular.

(As of June 28, 2024)

3. Matters concerning transactions with controlling shareholder, etc.

(From April 1, 2023 to March 31, 2024)

Type	Name of company, etc.	Location	Share capital or stake (Millions of yen)	Nature of business or occupation	Ratio of voting rights, etc. holding (held) (%)	Relationship with related parties	Transactions	Amount of transactions (Millions of yen)	Item	Balance at end of period (Millions of yen)
Parent company	MELCO Group Inc.	1-11-1 Marunouchi, Chiyoda-ku, Tokyo	98	Holding and managing securities, business management and operation through subsidiaries	Directly (held) 46.4	Interlocking directors Secondment of personnel Leasing of offices	Transfer of shares of an affiliated company (Note)	6,476	-	-

(Note) Conditions of transaction and policy for deciding conditions of transaction

A portion of shares of SAISON INFORMATION SYSTEMS CO., LTD. (currently SAISON TECHNOLOGY CO., LTD.), which was the Company's equity-method associate, was transferred on March 19, 2024. For the transaction amount, an independent third-party organization evaluated the share price, and taking into account the valuation report, it was decided to set the market price (closing price on the Tokyo Stock Exchange on day before the date of concluding the share transfer agreement) as the transfer price.

4. Status of implementation of measures to protect minority shareholders in transactions, etc. with controlling shareholders

When carrying out transactions and personnel exchanges with the parent company or its subsidiaries (excluding group companies of the Company), the Company formulates the "Standards for Transactions with the Parent Company" and works to ensure transparent procedures with fair conditions so that minority shareholders are not disadvantaged. Significant transactions and personnel exchanges require advance approval from the Board of Directors, and the status, etc. of all transactions and personnel exchanges is reported to the Board of Directors on a regular basis.

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