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Securities Code: 6676

December 3, 2024

To our shareholders:

Hiroyuki Maki, President and CEO

Melco Holdings Inc.

11-1 Marunouchi 1-chome, Chiyoda-ku, Tokyo

Notice of the Extraordinary General Meeting of Shareholders

You are hereby notified that the Extraordinary General Meeting of Shareholders of Melco Holdings Inc. (the “Company”) will be held as described below.

The Company takes measures for providing information in electronic format for this General Meeting of Shareholders, and posts the matters subject to measures for electronic provision on the following websites in accordance with Article 325-3 of the Companies Act. Please access any of the websites to review the information.

Company’s website:

https://melco-hd.jp/ir/zaimu/kabunushi_soukai.html (in Japanese)

General meeting of shareholders information material provision website:

<https://d.sokai.jp/6676/24160442/> (in Japanese)

In lieu of attending the meeting, you may exercise your voting rights in writing (by mail) or via the Internet, etc. Please review the Reference Documents for the General Meeting of Shareholders below and exercise your voting rights by 5:45 p.m. on Tuesday, December 17, 2024 (JST).

1. Date and Time: Wednesday, December 18, 2024, at 10:00 a.m. (JST) (Reception starts at 9:15 a.m.)

2. Venue: Communication Space, Nagoya Headquarters of the Company, 9th Floor, Akamon-dori Building,
30-20 Ohsu 3-chome, Naka-ku, Nagoya

3. Purpose of the Meeting

Matter to be resolved

Proposal: Partial Amendment to the Articles of Incorporation

- If you are attending on the date, you are kindly requested to present the voting form to the receptionist.
- Please note that in case of any changes in the matters subject to measures for electronic provision, the changes and the matter(s) before and after change will be posted on the websites on which such matters have been posted.

Reference Documents for the General Meeting of Shareholders

Proposal and Reference Matters

Proposal: Partial Amendment to the Articles of Incorporation

1. Reasons for Proposal

(1) Change of the trade name and purpose of business accompanying the Absorption-type Merger

The Company has decided that, effective April 1, 2025, it will conduct an absorption-type merger targeting the Company's wholly owned subsidiary Buffalo Inc. (the "Absorption-type Merger"), and will take over the business operations of Buffalo Inc., while transitioning from a pure holding company to a business holding company. In conjunction with this, the Company will change its trade name to BUFFALO INC., and, in light of the content of the business operations taken over and the potential for expansion of such operations in the future, will make changes to the purpose of business.

The Absorption-type Merger will be a simplified merger pursuant to the provisions of Article 796, paragraph (2) of the Companies Act for the Company, and will be a short-form merger pursuant to the provision of Article 784, paragraph (1) of the Companies Act for Buffalo Inc. Therefore, the Absorption-type Merger will be carried out without approval being obtained for it at either company's general meeting of shareholders.

(2) Introduction of an executive officer system

In conjunction with the Absorption-type Merger, the Company will introduce a delegated executive officer system to promote the separation of management decision-making and supervisory functions from business execution functions and to allow for more flexible and swift execution of business operations. To accommodate these changes, the Company will add provisions related to executive officers in the Articles of Incorporation to clarify the method of appointing executive officers and their roles, etc.

(3) Other necessary changes to be made in relation to the aforementioned changes, such as revisions to article numbering and words and phrasing

The various aforementioned changes to the Articles of Incorporation based on this proposal will take effect on the effective date (April 1, 2025) under the condition that the Absorption-type Merger takes effect.

2. Details of Amendments

Details of amendments are as follows:

(Underlined portions represent amendments)

Current Articles of Incorporation	Proposed Amendments
<p style="text-align: center;">Chapter I General Provisions</p> <p>(Trade Name) Article 1 The name of the Company shall be “<u>MELCO HOLDINGS Kabushiki Kaisha</u>” and in English it shall be “<u>MELCO HOLDINGS INC.</u>”</p> <p>(Purpose) Article 2 The purpose of the Company shall be to engage in the following business activities:</p> <ol style="list-style-type: none"> 1. <u>Ownership of shares or interests in companies (including foreign companies), associations (including those equivalent to associations in foreign countries), and other similar entities that engage in the following businesses, thereby controlling and managing their business activities</u> <p>(1) <u>Development, manufacture, sales of digital home appliances and PC peripherals, and provision of related services</u></p> <p>(2) <u>Investment management business, investment advisory and agency business, and financial product brokerage business</u></p> <p>(3) <u>Manufacture and sales of food products</u></p> <p>(4) <u>Any and all other businesses incidental or related to any of the foregoing items</u></p> <p style="text-align: right;">(Newly established)</p> <p style="text-align: right;">(Newly established)</p> <p style="text-align: right;">(Newly established)</p> <p style="text-align: right;">(Newly established)</p>	<p style="text-align: center;">Chapter I General Provisions</p> <p>(Trade Name) Article 1 The name of the Company shall be “<u>Kabushiki Kaisha BUFFALO</u>” and in English it shall be “<u>BUFFALO INC.</u>”</p> <p>(Purpose) Article 2 The purpose of the Company shall be to engage in the following business activities:</p> <ol style="list-style-type: none"> 1. <u>Development, manufacture, sales, import and export, rental and leasing of electrical finished goods, computers, peripherals, residential equipment, and miscellaneous goods, as well as provision of related services including operational support, planning and creation of industrial design, and consulting for project planning, etc.</u> <p style="text-align: right;">(Deleted)</p> <p style="text-align: right;">(Deleted)</p> <p style="text-align: right;">(Deleted)</p> <p style="text-align: right;">(Deleted)</p> <ol style="list-style-type: none"> 2. <u>Development, sales, import and export, maintenance of software, and provision of related services including leasing and consulting</u> 3. <u>Advertising and promotion, advertising agency, and advertising media purchase and sales, planning and implementation of events, publishing business and consulting services related to publishing</u> 4. <u>Telecommunications, information processing, information provision services, market research, market analysis and advertising research, as well as various information collection businesses and consulting services</u> 5. <u>Computer data protection and recovery services, online computer data maintenance and storage services, as well as support and consulting services related to personal data protection</u>

Current Articles of Incorporation	Proposed Amendments
(Newly established)	6. <u>Telecommunications business, telecommunications installation business, electrical installation business, and machinery and equipment installation business, as well as provision and intermediation of investigation, installation, maintenance, initial setup services for telecommunications equipment, household electric products, and commercial electric products</u>
(Newly established)	7. <u>Mail order business, fulfillment business, and warehousing business</u>
(Newly established)	8. <u>Secondhand goods purchase and sales business</u>
(Newly established)	9. <u>Worker dispatch business</u>
(Newly established)	10. <u>Pipe installation business</u>
(Newly established)	11. <u>Non-life insurance agency business as well as low-cost, short-term insurance agency business</u>
(Newly established)	12. <u>Ownership of shares or interests in companies (including foreign companies), associations (including those equivalent to associations in foreign countries), and other similar entities that engage in the businesses set forth in the preceding items, thereby controlling and managing their business activities</u>
2. <u>Management guidance and management services outsourcing of accounting, human resources, etc. with respect to companies, etc. of the preceding paragraph</u>	13. <u>Management guidance and management services outsourcing of accounting, human resources, etc. with respect to companies, etc. of the preceding item</u>
3. <u>Acquisition, lending as well as purchase and sales of patent rights, trademark rights, utility model rights, design rights, and copyrights</u>	14. <u>Acquisition, lending, purchase and sales, and licensing of patent rights, trademark rights, utility model rights, design rights, and copyrights</u>
4. <u>Real estate lease and purchase and sales, as well as brokerage</u>	15. <u>Real estate lease, purchase and sales, brokerage, and management services</u>
5. <u>Money lending, agency thereof, and intermediary in lending and borrowing, as well as guarantee</u>	16. <u>Money lending, agency thereof, and intermediary in lending and borrowing, as well as guarantee</u>
6. <u>Any and all other businesses incidental or related to any of the foregoing items</u>	17. <u>Any and all other businesses incidental or related to any of the foregoing items</u>
Article 3 to Article 5 (Provisions omitted)	Article 3 to Article 5 (Unchanged)

Current Articles of Incorporation	Proposed Amendments
<p>Chapter II Shares Article 6 to Article 11 (Provisions omitted)</p> <p>Chapter III General Meeting of Shareholders Article 12 to Article 17 (Provisions omitted)</p> <p>Chapter IV Directors <u>and</u> the Board of Directors Article 18 to Article 22 (Provisions omitted) (Newly established)</p> <p>Article <u>23</u> to Article <u>30</u> (Provisions omitted) Chapter V Audit and Supervisory Committee</p> <p>Article <u>31</u> to Article <u>33</u> (Provisions omitted) Chapter VI Calculation</p> <p>Article <u>34</u> to Article <u>37</u> (Provisions omitted) (Supplementary Provisions) (Provisions omitted)</p>	<p>Chapter II Shares Article 6 to Article 11 (Unchanged)</p> <p>Chapter III General Meeting of Shareholders Article 12 to Article 17 (Unchanged)</p> <p>Chapter IV Directors, the Board of Directors <u>and Executive Officers</u> Article 18 to Article 22 (Unchanged) <u>(Executive Officers)</u> <u>Article 23</u> <u>(1) The Board of Directors may, by its resolution, appoint Executive Officers and assign the execution of a portion of operations to them.</u> <u>(2) The Board of Directors may, by its resolution, appoint Executive Officers with special titles.</u></p> <p>Article <u>24</u> to Article <u>31</u> (Unchanged) Chapter V Audit and Supervisory Committee</p> <p>Article <u>32</u> to Article <u>34</u> (Unchanged) Chapter VI Calculation</p> <p>Article <u>35</u> to Article <u>38</u> (Unchanged) (Supplementary Provisions) (Unchanged)</p>